

# BMW Plant Spartanburg



April 6, 2009

Tony Pugh  
Executive Vice President  
FABARC Steel  
111 Meadow Lane  
Oxford, Alabama 36203

Dear Mr. Pugh,

BMW wishes to thank FABARC Steel for their excellent performance fabricating, delivering and erecting the building steel for the New Paint Shop and Assembly North project. FABARC's role as sub supplier for the fabrication and erection of the conveyor bridge steel is also recognized and appreciated. FABARC was able to deliver these jobs on time, safely, and within budget in spite of numerous changes to the basic footprint of the building. FABARC's cooperation and flexibility made this 17,000 ton project a success. Again thanks for a job well done.

Best regards,

A handwritten signature in blue ink that reads "Mike Bates".

Mike Bates

BMW Manufacturing Co., LLC  
Senior Buyer  
TS-M-1  
Technical Purchasing

Company  
BMW Manufacturing Co., LLC  
BMW Group Company

Mailing address  
PO Box 11000  
Spartanburg, SC  
29304-4100

Office address  
1400 Highway 101 South  
Greer, SC 29651

Telephone  
864- 989-6000

Internet  
[www.bmwusfactory.com](http://www.bmwusfactory.com)

Cc: Roger LeGros , FABARC Manager, Business Deveopment